

**INNOVATION
GROUP**

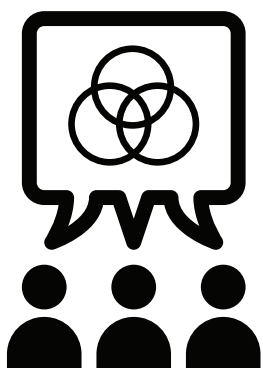
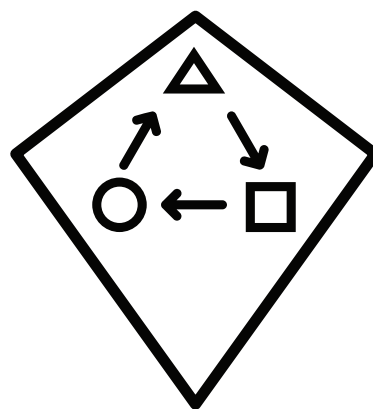
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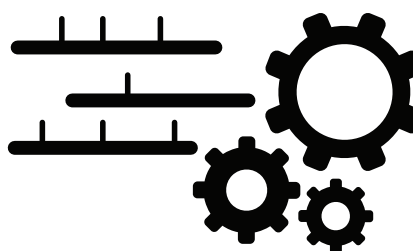


CREATIVITY

DESIGN THINK



BALANCE

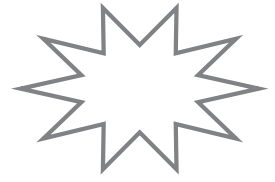
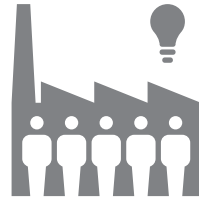


PROCESS

**WHY ARE WE
DOING THIS?**

**INNOVATION IS A
FUTURE TO
GROWTH**

WHAT IS INNOVATION

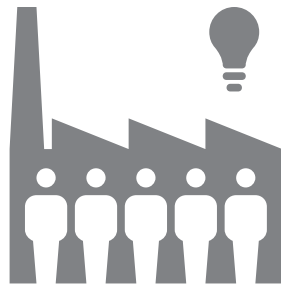


INNOVATION = NEW

**BUT NEWNESS IS RELATIVE.
THE ACID TEST OF NEWNESS
IS THE CONSUMER >>>**

**THE GOAL OF THE
INNOVATION
GROUP IS TO FEED
THE PIPELINE WITH
USER CENTERED
INNOVATIVE
PRODUCT
SOLUTIONS.**

**FROM
ENGINEERING
FOCUS**



**HUMAN
FOCUSED.**



**INNOVATION
THAT IS DESIRED**

**INNOVATION
THAT WE CAN
BRING TO LIFE.**

**HOW DO WE DO
THIS?**

DESIRABILITY

CREATES CONSUMER DEMAND

FEASIBILITY

TECHNICALLY POSSIBLE

VIABILITY

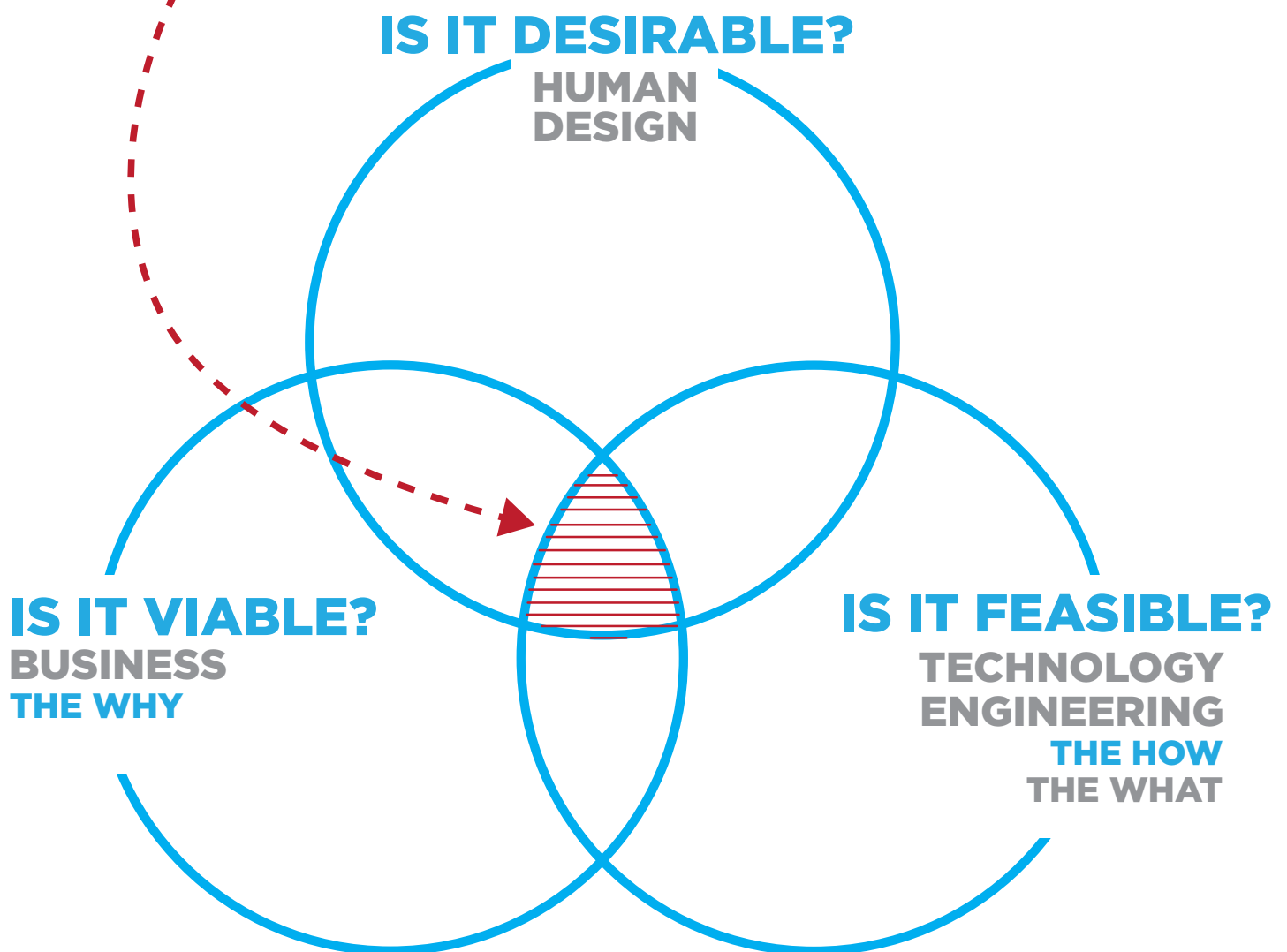
**ALIGNS WITH BUSINESS GOALS AND
HAS A REASON WHY**

**WITHOUT
BALANCE WE
CREATE
PRODUCTS THAT
PEOPLE DO NOT
DESIRE, DO NOT
MAKE MONEY OR
ARE POOR
PRODUCT
SOLUTIONS.**

THE KEY IS BALANCE

BALANCE MAKES “REALIZABLE” INNOVATION

SWEET SPOT



BALANCED FUNCTION

IS IT DESIRABLE?

Human centered design
Consumer Research,
Forming Insights
Consumer experience
Inspiration Trends
Forming Persona's
Colour / form / ID
Design Strategy
Brand Aspects

IS IT VIABLE?

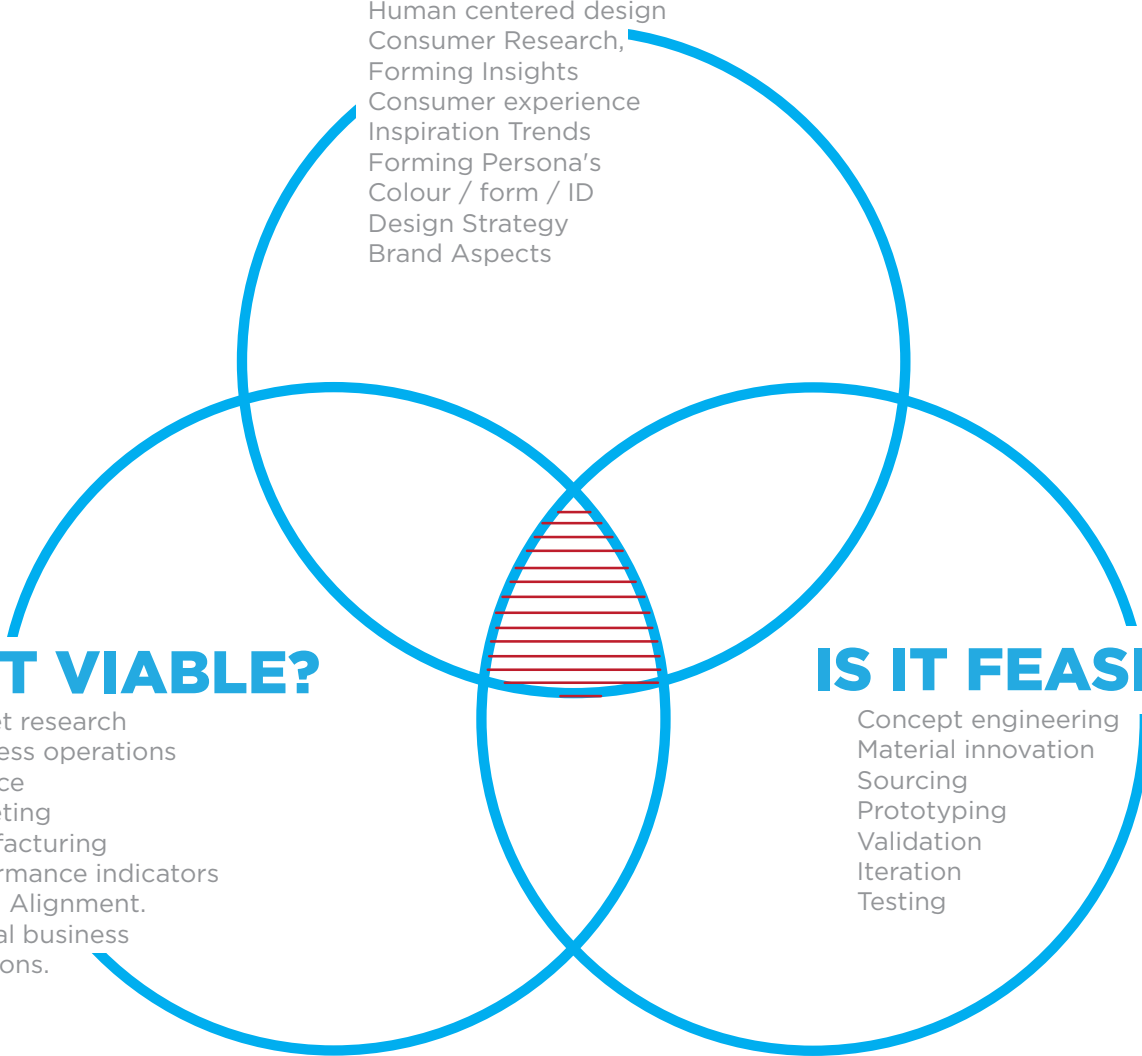
Market research
Business operations
Finance
Marketing
Manufacturing
Performance indicators
Brand Alignment.
Critical business
decisions.

IS IT FEASIBLE?

Concept engineering
Material innovation
Sourcing
Prototyping
Validation
Iteration
Testing

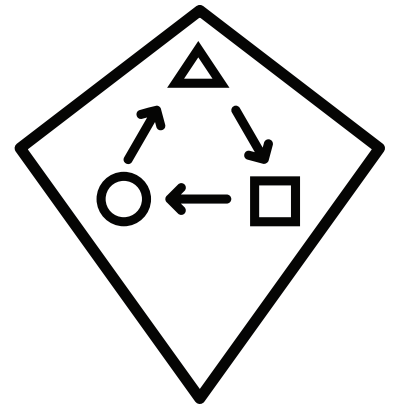
THE WHY!

THE HOW!



**THE PROCESS IS
THE BACKBONE**

USING A PROCESS WITH DIVERGENT, CONVERGENT & ITERATIVE THINKING



**HUMAN
CENTERED.** 

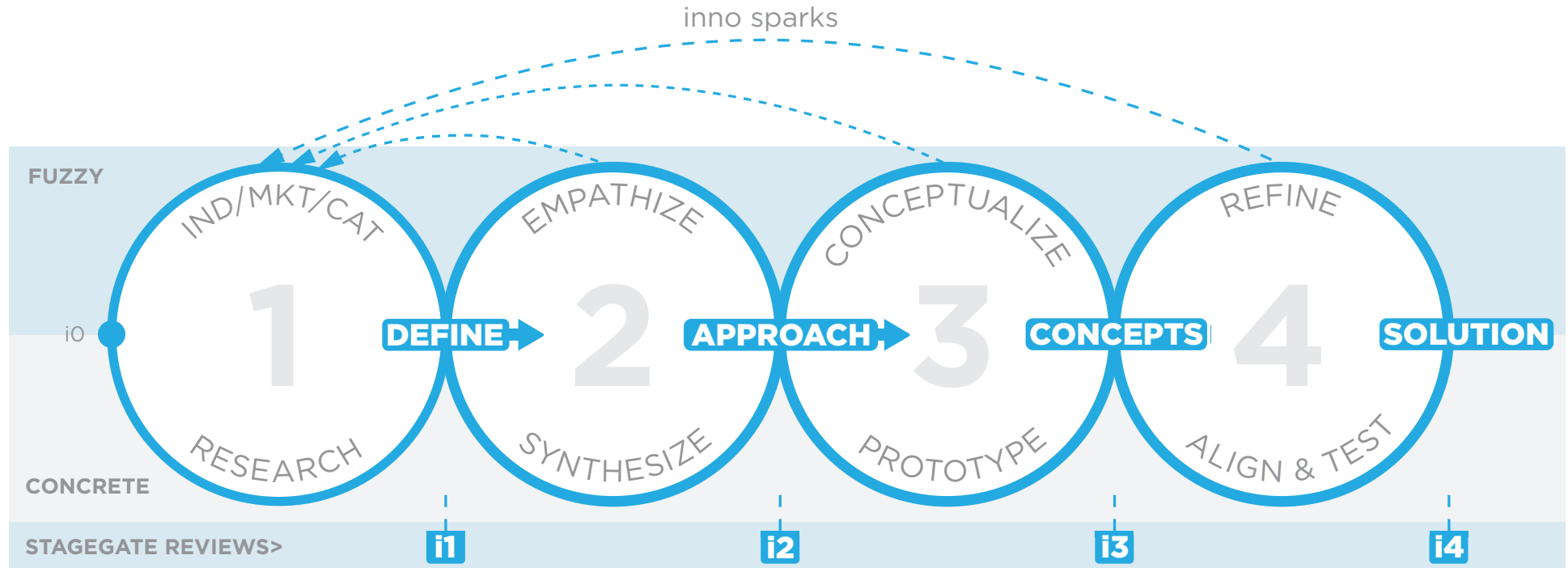
**A PROCESS THAT
CHECKS
PROGRESS YET
ENCOURAGES
TEAM FOCUS AT
APPROPRIATE
POINTS**

LEATHERMAN

**INNOVATION
PROCESS**

INNOVATION PROCESS

INNOVATION SPHERES



Sphere 1

Ongoing mixed disciplinary influences and product roadmaps that product managers and researchers amplify to lead directions. Both small and large in scope.

Outcome: At i1 Review we will have a succinct initial problem statement that can kick off teams.

Sphere 2

Adding insight to the problem, refinement of consumer, business & market.

Outcome: At i2 Review we will have a defensible, consumer considered recommendation that shows a path to progress down.

Sphere 3

Generating the widest range of concepts designing, engineering and prototyping.

Outcome: at i3 Review we will have a wide range of concept Concept Spaces to consider.

Sphere 4

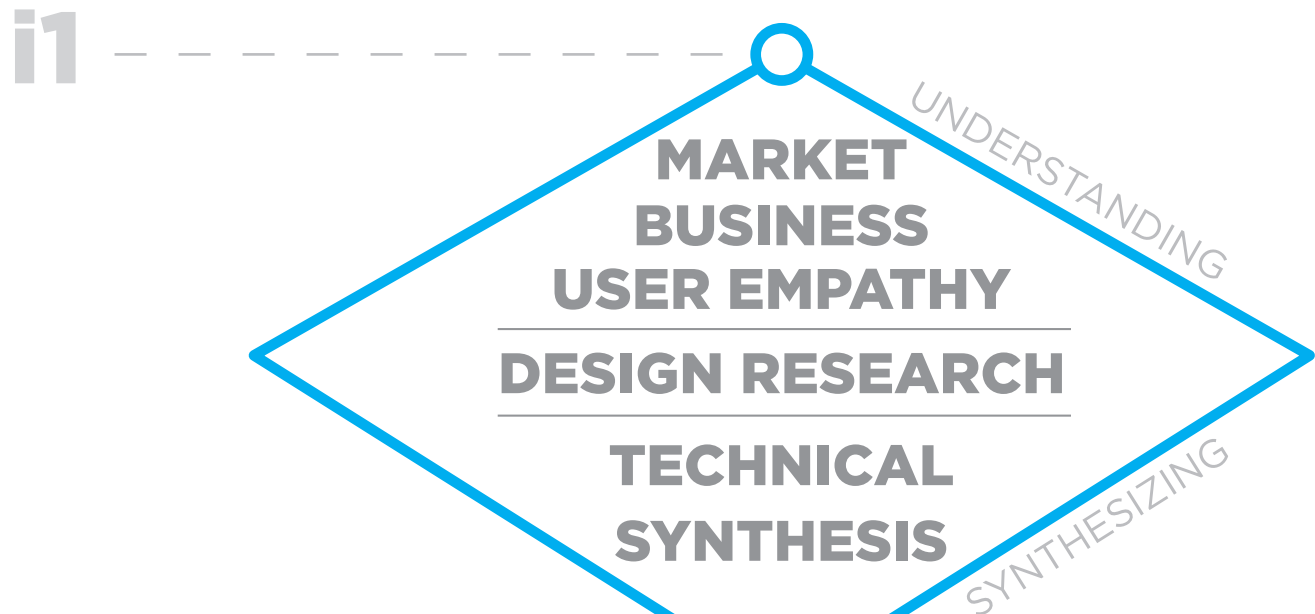
Reviewing, selecting down, adjusting, refining. mechanical and consumer testing. Validated with viability, feasibility and desirability.

Outcome: At i4, we will have several balanced and validated solution spaces. Providing strong pathways to engineering and further development.

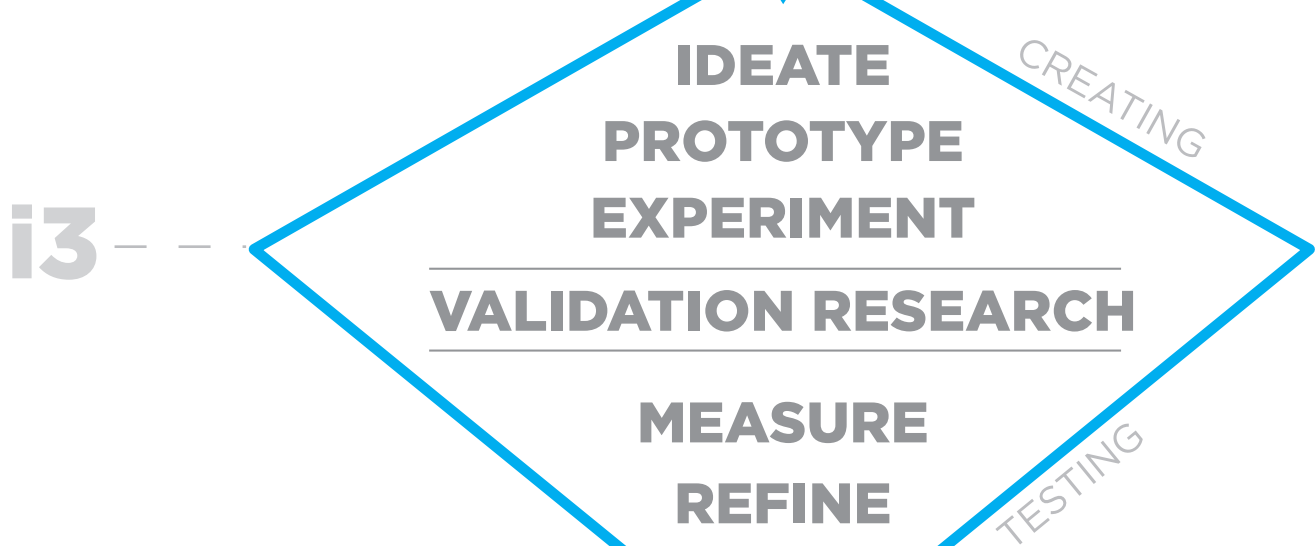
i0 — — — — — **PRODUCT VISION**
IND, CATEGORY & PRODUCT MGMT

MARKET RESEARCH

**PROBLEM/OPPORTUNITY
IDENTIFICATION**



i2 — — — — — **APPROACH**  **DIRECTION**



i4 — — — — — **SOLUTION SPACES**

**WHAT THIS
MEANS?**

**SETTING THE
ENGINEERING
JOURNEY UP
FOR SUCCESS**

**HOW DOES THIS
FIT?**

DEVELOPMENT FUNNEL

